

TE PŪRONGO Ā-TAU

ANNUAL REPORT

2025





Koherī!
Koherā!
Tūtapa mai nuku
Tūtapa mai whiti
Ka rongo te pō
Ka rongo te ao
Kia kōtata mai tō hau manawa ki tōku aronga manawa
Kia puta ki te whai ao
Ki te ao mārama
Tihei Mauri Ora!

A tēnā, ka tahuri atu ki ō tātau mate huhua, haere e ngā mate, haere atu koutou i te huanui, i te ara kua papatauria e te tapuwae kauika tangata. Takoto mai koutou i te urunga e kore e nekehia, i te moenga e kore e hikitia. Ka tangi kotokoto tonu ki ngā waha kōrero, ngā whakataunga wairua me ngā kaihautū o ngā marae maha o Te Arawa otirā, o ngā tai e wha, kua ngaro rehurehu atu i te ara e kore e titiro whakamuri mai anō. Ehara rā te kākahu o aituā i te kākahu hou, he mea i ūhia ki te ao i te horahanga mai o te takapau i whakamamaetia ai tō te tangata whānautanga mai ki tēneki ao. Haere, haere, haere whakaoti atu rā.

Ka tahuri mai ki a tātau te hunga ora e pīkau tonu ana i ngā kaupapa i mahue mai ai e rātou mā hei kōkiri mā tātau. Tēnei anō te mihi maioha a Te Tatau o Te Arawa ki a koutou, otirā tātau katoa. E tika ana kia whakaupokohia te pūrongo nei ki te mihi i te mea ai hoki koinei te whaiwhai noa ake i ngā tikanga a kui mā, a koro mā.

Kāti me pēneki pea te whiore o ēnei mihi hei whakaūnga mā tātau,

Tōia Te Arawa tapotū ki te moana mā wai e tō? Mā te whakaranga ake! Te Arawa māngai nui, upoko taki tahi e kore e nuku!

Kāti ake ngā mihi i koneki,

Tēnā koutou, tēnā koutou, tēnā tātau katoa.

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RĀRANGI TAKE AGENDA

ANNUAL GENERAL MEETING

Time: 3:30pm for registration; 4:00pm start of meeting

Date: Saturday 13 December 2025

Venue: GHA Office (1108 Fenton Street, Rotorua 3010)

AGENDA ITEMS:

- 1. Mihi & Karakia
- 2. Apologies
- 3. Call for General Business
- 4. Minutes of the previous AGM (21 March 2025)
 - Matters Arising
- 5. Chairman's Report
- 6. Manahautū Report
- 7. Financial Report
- 8. General Business





KO WAI MĀTAU?

WHO ARE WE?

Te Tatau o Te Arawa is an independent charitable trust established in December 2015 to represent Te Arawa in Rotorua Lakes Council (RLC) decision-making. Its establishment marked a significant milestone for Rotorua, reflecting a renewed commitment to partnership between mana whenua and local government.

Since its establishment, Te Tatau has worked alongside Council to deliver on the shared intentions of the Partnership Agreement, ensuring Te Arawa perspectives and aspirations are represented in decision-making processes.

In September 2024, an independently facilitated review of the partnership was concluded, resulting in the formation of the Te Arawa 2050 Vision Committee, a committee of the whole Council designed to progress the aspirations of Te Arawa as set out in the Vision. This development demonstrates the ongoing commitment of both Te Arawa and Council to collaboration and outcomes that benefit the wider Rotorua community.

TE POARI

OUR BOARD

Te Arawa Iwi & Hapū (6 seats)



James Hamiora Mariana Vercoe

(Deputy Chair)



mäeri

Te Taru White Potaua Biasiny-Tule Kepa Morgan

Koeke (1 seat)



Kiri Potaka-Dewes

Land Trusts & Inc's (2seats)

(Chair)



Anaru Te Amo *vacancy (1 seat)

Ngāti Whakaue (2 seats)



Rangitiaria Tibble *vacancy (1 seat)

Pan Te Arawa Entities (1 seat)



Roku Mihinui

Rangatahi (2 seats)



Kahutapeka Ututaonga



Te Waiarangi Hotene

AGM MINUTES





MINUTES OF THE ANNUAL GENERAL MEETING HELD AT GHA, ROTORUA

ON 21 MARCH 2025 AT 4:00 PM

Present:

James Hamiora, Kēpa Morgan, Roku Mihinui, Marama Panapa, Jude Pani, Morry Gage, Geoffrey Rolleston, Justin Garland, Potaua Biasiny-Tule, Te Waiarangi Hotene, Jason Nairn, Mariana Vercoe, Kiri Potaka-Dewes, Glenn Hawkins, Kayla Christiansen.

Apologies

Melissa Brown, Melanie Gage, Te Taru White, Rangtiaria Tibble, John Tule, Rawiri Waru and Anaru Te Amo.

RESOLUTION: That the apologies be received.

Moved: Kēpa Morgan | Seconded: Te Waiarangi Hotene Carried

Minutes

The minutes of the previous AGM were taken as read:

 Potaua ackowledged the passing of Jenny Riini and her significant contribution to Te Tatau o Te Arawa since its establishment.

<u>RESOLUTION</u>: That the minutes of the Annual General Meeting held on 09 September 2023 are accepted as being as a true and correct record.

Moved: Geoffrey Rolleston | Seconded: Mariana Vercoe Carried

Chairman's Report:

James presented the Chairman's Report including the following key highlights:

- Acknowledged mate in Te Arawa, including the loss of Jenny Riini and Adrienne Manihera nee Whitehouse (partner of Te Taru White).
- There have been delays in finalising partnership arrangements with Rotorua Lakes Council (Council), noting a review independently facilitated by Leo Watson.
- Te Tatau have moved to a new office at 1180 Lake Road, Rotorua, with Te Pūmautanga o Te Arawa, Rotoiti 15 and Takirua Tandem.
- Highlighted the encouraging working relationships developing with Council leadership, including CEO Andrew Moraes and Te Arawa Partnerships Director, Paora Warbrick.
- Noted trustee and staff participation in professional development and relationship building kaupapa such as the Local Government New Zealand conference, the Rotorua Collective Impact Group, and Te Reo Māori classes supported by Kotihi Reo at Council.
- Acknowledged the trustees and staff for their consistent contribution throughout the year, and thanked Glenn Hawkins & Associates for their support as the Trusts accountants.
- Offered appreciation to iwi members for their ongoing support, recognising that their backing remains central to the mahi and direction of Te Tatau o Te Arawa.

<u>RESOLUTION:</u> That the Chairman's Report be received. Moved: Kiri Potaka-Dewes | Seconded: Mariana Vercoe *Carried*

Manahautū Report:

Jude Pani presented her report with the following key discussion points:

- Jude further acknowledged the loss of Jenny Riini-a valued team member whose vision, support and presence is greatly missed.
- This year was marked by significant change and challenges, with an extended Partnership Agreement review taking longer than anticipated. The changes in central government also saw the Te Mānuka project being brought to a halt.
- Te Tatau continued to operate with resilience and remained aligned to the seven pou of the Te Arawa 2050 Vision.
- Te Tatau coordinated Te Arawa involvement in the Rotorua Collective Impact Group. Te Taru White Co-Chairs this forum with participation by Mariana Vercoe.
- Submissions were made on the Fast-track Approvals Bill, Local Government (Electoral Legislation and Māori Wards and Māori Constituencies) Amendment Bill, the Rotorua Geothermal System Management Plan, Councils' Long-Term Plan and Significance & Engagement Policy.
- Implementation of the Rotorua Reorua strategy has continued with updates to the Te Manawa sound system, a Reorua Business Toolkit being developed, and refreshed inner-city signage.
- The Welcoming Communities project in partnership with Council and the Multicultural Council, has strengthened iwi relationships with newcomer/migrant whānau who have settled in Rotorua. Due to the programmes success, Te Tatau have received an additional \$50,000 to fund further activities.
- Te Tatau provided coordination services for the Rotorua Housing Accord which saw a reduction in the use of motels for emergency housing. The contract ended on 31 March 2024 and continued efforts are now being jointly managed by the Ministry of Housing & Urban Development and Council. Special thanks given to Ariana Smith who was contracted as a Coordinator for the Housing Accord.



AGM MINUTES





MINUTES OF THE ANNUAL GENERAL MEETING HELD AT GHA, ROTORUA

ON 21 MARCH 2025 AT 4:00 PM

- Progressive Home Ownership funding of \$4.55m was secured through a joint Te Tatau & Te Arawa Lakes Trust (TALT) application. Although TALT as the contracting organisation did not proceed with the project, the collaboration was positive for strengthening the relationship between entities.
- A Te Arawa Spatial Plan is being explored with Council and is intended to map iwi aspirations and support whenua Māori development. Kiri queried the role of iwi researchers-Jude confirmed they would be integral to identifying priorities across the whenua and incorporating this into mapping.
- Umbrella funding was secured for Waiti Productions (\$10,015) and Hui Kuia wānanga led by Kiri Potaka-Dewes (\$8,045).
- Thanks expressed to the Board, operations team, partners, and Te Arawa whānui.

RESOLUTION: That the Manahautū Report be received.

Moved: Mokonuiarangi Kingi Seconded: Joseanne Gage *Carried*

Financial Report:

Glenn presented the Annual Performance Report:

- Cookson Forbes completed an independent audit of the entity information, statement of service performance, statement of financial performance and statement of cash flows for the year ended 30 June 2024.
- Total income of \$773,508 was received for funding and grants (\$372,500), interest (\$23,450) and umbrella funding (\$15,841); with the remainder received for projects. Income was \$63,716 higher than the previous year with additional project income received.
- The Trusts total expenses for the year were \$225,812.
 Expenses were higher due to additional expenditure for contracts and project work. Communications, elections, employee-related costs and governance expenses were lower than the previous year due to good cost management, fewer meetings and an election not being held during that period. Administration expenses of \$90,239 were higher and largely relates to additional work required to fulfill project obligations.
- Income and expenses less depreciation of \$12,837 resulted in a surplus of \$22,335 for the year.
- The Trust has assets of \$467,655 comprised of bank accounts and cash, trade debtors and prepayments, income tax receivable and plant, property and equipment. Assets less total liabilities of \$354,307 gives the Trust an equity position of \$113,347.

 Jason queried why income in advance dropped by 43%. Glenn advised that funding for projects can be carried over multiple financial years, so this represents the project work completed and funds carried over in the year.

<u>RESOLUTION</u>: That the financial report for the year ended 30 June 2024 be received.

Moved: Kēpa Morgan Seconded: Kiri Potaka-Dewes *Carried*

<u>RESOLUTION</u>: That Cookson Forbes be appointed as auditor for the ensuing year.

Moved: Potaua Biasiny-Tule

Seconded: Te Waiarangi Hotene Carried

General Business:

- Kēpa thanked Jude and the team for their work throughout the year. Jude is feeling positive with the new Council leadership in Andrew Moraes and Paora Warbrick, and there are good opportunities ahead to retest the Te Arawa 2050 Vision and further engage with Te Arawa uri. James is working with Te Arawa Lakes Trust to secure data for the Te Tatau Trustee election later in the year.
- Potaua supported earlier comments and raised the importance of encouraging whānau to vote in the local government elections particularly with the Māori Ward referendum being undertaken.
- James gave an update on the establishment of a Te Arawa 2050 Vision Kōmiti with Council which includes all elected members and five members of Te Tatau-Chair, Te Waiarangi Hotene, Potaua Biasiny-Tule, Rangitiaria Tibble and Te Taru White. Updates will be made available on the Trusts Facebook page and website. James thanked all in attendance.

With no further business, the meeting was closed with karakia at $5:35\,\mathrm{pm}$.



TE PŪRONGO A TE TIAMANA





CHAIRMAN'S REPORT

Tēnā tātau e te Iwi,

This year has seen meaningful progress for Te Tatau o Te Arawa as we continue to uphold the aspirations of our iwi and strengthen our role in local government. A key milestone was the establishment of the Te Arawa 2050 Vision Committee with the Rotorua Lakes Council. This joint governance forum ensures Te Arawa priorities are clearly represented and acted upon at both governance and operational levels, reinforcing our collective commitment to a strong and enduring partnership. The Committee's key project areas — Housing, Wastewater, Innovation, Rotorua Reorua, and Local Government Elections — will be expanded on further in the Manahautū report.

We have continued to advance important kaupapa across our rohe, including Rotorua Reorua and Welcoming Communities, which support the growth of Te Reo Māori, cultural visibility, and community connection. These initiatives contribute directly to the wellbeing of our whānau and the cultural richness of Rotorua.

Throughout the year we have also worked collaboratively with iwi partners, community groups, local organisations, and government agencies. This has included participation in the Rotorua Community Leadership Group, engagement in a Te Arawa Chairs Forum and participation in other community events and kaupapa such as the Race Unity Speech Awards. This has strengthened the impact of our mahi and reflects the collective commitment to positive outcomes for our people.

As we look ahead, the Te Arawa 2050 Vision remains our guiding direction—te pae tawhiti e arohia nei. Our focus is on continuing to build strong relationships across Te Arawa, deepening engagement with our uri, and ensuring iwi aspirations are reflected in local government decision-making.

I acknowledge our trustees and staff for their dedication and leadership, and I thank our partners at Council and across the community for their continued support. Above all, I extend my appreciation to you, our iwi, for your trust and encouragement in this kaupapa.

Ngā mihi nui,

JAMES HAMIORA CHAIRMAN







CHIEF EXECUTIVE'S REPORT

Tēnā tātau katoa,

It is my privilege to present the operations report for Te Tatau o Te Arawa Charitable Trust for the year ending 30 June 2025.

This year has been defined by renewed momentum, strengthened relationships, and a steadfast commitment to advancing the long-term aspirations of our people. Despite an increasingly challenging external environment—shifts across the local government sector, ongoing political change, and continued community pressures—Te Tatau has remained anchored in kaupapa, collaboration, and service to Te Arawa whānui.



James Hamiora (Chair), Jude Pani (Manahautū), Mayor Tania Tapsell, Andrew Moraes (RLC CEO).

Te Tatau continues to be guided by the seven pou of the Te Arawa 2050 Vision. These foundational pillars—**Te Arawa Rangatiratanga**, **Te Arawa Tangata**, **Te Arawa Takiwā**, **Te Arawa Ōhanga**, **Te Arawa Urutau**, **and Te Arawa Tūhononga**—shape our strategy and serve as the compass for the Mahere Rautaki and Annual Plan.

This report highlights our key areas of progress, the challenges faced, and how our collective mahi continues to advance Te Arawa aspirations for a thriving future.

Te Arawa Partnership Review

This year, significant effort went into reviewing the Partnership Agreement, which had not been reviewed since Te Tatau was established in 2015. The review was facilitated by Leo Watson, with the final report presented to Council in September 2024. A copy of the report can be found here: Te Arawa Partnership Review Facilitators Report

One of the key recommendations was the establishment of a Te Arawa 2050 Vision Kōmiti, designed to embed the principles of the 2050 Vision within the refreshed Partnership Agreement. The purpose of this Kōmiti is to guide a future-focused approach to the Partnership Agreement, ensuring it reflects evolving Te Arawa priorities and the changing local government landscape. It also provides strategic alignment across five priority areas: Housing, Wastewater, Innovation, Rotorua Reorua, and Local Government Elections.

Despite delays in finalising the revised Partnership Agreement, Te Tatau continued to advance key projects that deliver tangible value for Te Arawa.







CHIEF EXECUTIVE'S REPORT

Recovered Water Project

Te Tatau contributed early Te Arawa perspectives on the Recovered Water Project, with a strong focus on ensuring Council engages meaningfully with iwi, hapū, and all relevant stakeholders.

A formal working group has been established, comprising three Council elected members, four mana whenua representatives, three community representatives, a project sponsor, and one Te Tatau representative.

The working group will assess and recommend a long-term solution for the management of recovered water from the upgraded Wastewater Treatment Plant, following Council's requirement to end the current discharge in the Whakarewarewa Forest. Further information about this project can be found at the following link: Recovered Water Project - Rotorua Lakes Council



Rotorua Wasterwater Treatment Plant Source: RLC website

Rotorua Community Leaders Collective

This forum is co-chaired by Te Taru White and Ezra Schuster (Regional Public Service Commissioner – BOP), bringing together community organisations and government agencies to collaborate on initiatives that improve community wellbeing outcomes.

Te Tatau administers Resilience Against Organised Crime in Communities funding via this forum, aimed at reducing gang and methamphetamine harm in Rotorua. The first project to receive funding is a joint initiative with Council to develop a Homelessness Action Plan for Rotorua. The project will investigate current housing issues and provide a strategic approach to supporting whānau.

Elections 2025

The 2025 local government election cycle required a strong focus on civic participation, communications, and supporting Te Arawa engagement in local decision-making. This triennium also included a significant referendum on the decision to retain Māori Wards in the Rotorua District, making this a critical kaupapa for targeted outreach and community mobilisation.

Te Tatau worked closely with Council to ensure transparency, improve voting access, appropriate communication and inclusion of Te Reo Māori in the election process. Te Tatau also separately delivered Te Arawa centred activations focused on the following three key areas:

- **Enrol:** Encouraging whānau to enrol to vote.
- **Stand:** Promoting and encouraging Te Arawa uri to stand in the elections.
- **Vote:** Initiatives to increase voter turnout.





CHIEF EXECUTIVE'S REPORT

Te Tatau 2025 Elections

Te Tatau was unable to conduct its own triennial elections in 2025 due to the unavailability of the Te Arawa database, which is managed by Te Arawa Lakes Trust. In response, the Board approved a contingency plan to ensure the integrity and continuity of governance. As a result, Te Tatau's elections will be held during the 2025–2026 reporting year, with outcomes to be reported in the next Annual Report.

TALT 2024 Elections

Te Tatau o Te Arawa provided independent electoral support, oversight, and communications assistance for the Te Arawa Lakes Trust 2024 election, ensuring that processes were transparent and robust, and that whānau were supported to participate effectively in the election. We remain committed to working collaboratively with Te Arawa entities on shared kaupapa that benefit Te Arawa uri.

Rotorua Reorua - Bilingual Rotorua

Te Tatau, in partnership with Council, continues to advance the 2021–2026 Rotorua Reorua Strategy, creating opportunities for te reo Māori to be seen, heard, and celebrated across Rotorua. This work, supported through Te Mātāwai and Department of Internal Affairs funding, has progressed across four strategic pou:

- **Pou Tuarongo Strengthening Reorua Capacity:** Te Tatau and Council have enhanced reo capability through workplace reo classes and mentoring to strengthen bilingual practice and cultural capability.
- **Pou Tokomanawa Enhancing Mana/Status of Te Reo:** Te reo Māori has been incorporated across public spaces and events including the Te Manawa soundscape, bilingual signage and CBD upgrades.
- Pou Tāhū Broadening Community Access and Leadership: Te Tatau worked with Te Arawa Mātanga Reo to develop Rotorua Reorua Standards to guide the quality and consistency of te reo use. The Rotorua Reorua Business Toolkit, alongside tuākana-tēina mentoring, has supported businesses to embed te reo Māori into daily operations, strengthening community learning and participation.
- Pou Mataaho Growing the Reorua Kaupapa and Sharing Learnings: Rotorua Reorua content has been created and broadcast via Te Arawa FM and public installations at Te Manawa, while partnerships with other Reorua centres, including Hastings and Whakatāne, have facilitated knowledge-sharing and collaboration.







CHIEF EXECUTIVE'S REPORT

Ngā mihi nui to Rosemary Rangitauira for her hard work and dedication to deliver the Reorua project, providing lasting outcomes that celebrate and sustain Te reo Māori for Te Arawa, the Rotorua community and Reorua Champions around the motu. For resources and to find out more about Rotorua Reorua – please visit our website at the following link: ROTORUA REORUA | Te Tatau o Te Arawa



Rosemary Rangitauira & Akatu Marsters (Wai Ariki Spa)

Te Arawa Spatial Plan & Mauri Ora Wellbeing Compass

The Te Arawa Spatial Plan remained an active project, with support from the Te Arawa 2050 Vision Kōmiti. This long-term planning tool will articulate Te Arawa priorities for land use, housing, infrastructure, environmental wellbeing, and economic development – strengthening Te Arawa influence across district and regional planning systems.

Te Tatau o Te Arawa has continued work to develop an implementation framework for the Mauri Ora Wellbeing Compass, designed to underpin housing initiatives across our rohe. This work aligns with the Te Arawa Spatial Plan and the Te Arawa Model for Housing, ensuring that future housing development supports the wellbeing of people, culture, and the taiao.

Umbrella Funding

Te Tatau o Te Arawa continued to act as an umbrella organisation to secure funding for Te Arawa kaupapa including the following two initiatives:

- **Hui Kuia:** Funding was sought to publish a book by Kiri Potaka-Dewes, capturing the voices and stories of Te Arawa kuia, preserving their korero as living taonga for their whānau and future generations.
- Kaumātua Rotorua: This project, led by Sara Tautuku Orme, recorded and photographed kaumātua, producing life histories and portraiture that honour decades of service and leadership within Te Arawa and surrounding areas. The stories will be shared at Rotorua Library in 2026 and contribute to a wider Kaumātua Aotearoa collection.

Te Tatau acknowledges the support of Rotorua Trust, One Foundation and the Rotorua Civic Trust in enabling these important kaupapa to be delivered with care and integrity.

Welcoming Communities

Te Tatau completed its final reporting for the Welcoming Communities – Te Waharoa ki ngā Hapori project in March 2025. Throughout the year we supported initiatives that connected newcomer whānau with local iwi, hapū, and marae, strengthening cross-cultural understanding and celebrating identity. Highlights included:

• **Community Choir** – Workshops at Te Papaiōuru Marae bringing newcomers, iwi and the wider community together to learn waiata, with plans to perform at a Multicultural Lakeside Festival.



CHIEF EXECUTIVE'S REPORT

Bilingual Speaking Course – English speaking classes incorporating Te Reo Māori, were delivered by the Multicultural Council in collaboration with Kōtihi Reo. The course helped participants build daily and professional speech confidence (which resulted in some students gaining employment), increased their understanding of Te Arawa history and strengthened their connection to Rotorua. The course concluded in Speech NZ examinations where all participants recited their pepeha before delivering their speech in English.



English & Te Reo Māori Learners Course with Rika Otto (Tutor) and Anaha Hiini (Kōtihi Reo – Te Reo Māori Tutor).

- **Race Unity Speech Awards** Te Tatau Chair judged this event which provided a platform for rangatahi to share messages of unity and inclusion. Congratulations to regional and national award winner, head girl of Western Heights High School, Maya Blackman.
- **Tama Dance** Funding contributed to revitalising this cultural event at Te Papaiōuru Marae, celebrating Te Arawa identity and building community relationships.
- Multicultural Youth Fun Run A youth-led event combining fitness, culture, and kai to build inclusion.

Te Tatau has valued working alongside Rotorua Lakes Council, the Multicultural Council and our community to strengthen whanaungatanga and support newcomer whānau to feel connected and welcome. Although funding has now concluded, we remain committed to these relationships and to supporting ongoing kaupapa across Rotorua.

Technology & Innovation

In alignment with Te Arawa Urutau, Te Tatau continued exploring digital and technology-enabled opportunities that support whānau, enhance engagement, and strengthen Te Arawa decision-making. Key focus areas being explored are digital infrastructure gaps, cybersecurity risks, integration of AI and emerging technologies, IT Support for Tourism Recovery and Management for Smart City Initiatives.

Submissions

Over the year, Te Tatau made targeted submissions on key central government legislation, including the Principles of the Treaty of Waitangi Bill and the Regulatory Standards Bill.

These submissions reflect Te Tatau's continued commitment to ensuring Te Arawa perspectives are meaningfully represented in policy and legislative processes, and to advocating for outcomes that uphold iwi interests and priorities. All submissions are available on our website: <u>Documents | Te Tatau o Te Arawa</u>.

Annual Financial Performance

This year's annual accounts show a surplus, reflecting prudent cost management and several one-off operational changes during a period of limited progress in finalising the Partnership Agreement negotiations. Throughout this





CHIEF EXECUTIVE'S REPORT

time, Te Tatau has needed to remain flexible and responsive to potentially changing Council priorities and the shifting operating environment.

Key contributing factors include:

- the passing of Project Manager Jenny Riini, with the role not refilled during the year;
- communications capacity remaining unfilled to retain agility;
- no new Board or committee appointments, resulting in no honoraria being paid;
- operational changes, including relocation of the office.

A number of projects continued to generate revenue through administration fees, providing ongoing financial stability.

With priority work now resumed, Te Tatau has re-activated its working arrangements with Council and is well positioned to respond proactively to emerging opportunities, including the reconfirmed focus on progressing the Partnership Agreement.

Conclusion

Despite a shifting political landscape and ongoing challenges across Rotorua and Aotearoa, Te Tatau continues to demonstrate clarity of purpose, unity, and unwavering commitment to Te Arawa.

This year's work reflects deep collaboration across Te Arawa, strengthened relationships with Council, and a clear focus on supporting whānau wellbeing, cultural vitality, and long-term development.

As we move toward the 10-year anniversary of the Partnership Agreement, Te Tatau is well-positioned to lead a refreshed, future-focused mandate for Te Arawa.

I extend my sincere gratitude to our Board, operations team, and partners for their dedication throughout the year. To our stakeholders and supporters, thank you for your ongoing commitment – it continues to play a vital role in our journey. And above all, to Te Arawa whānui: your trust, participation, and belief drive this mahi. Together, we will continue to build a future that uplifts and strengthens Te Arawa for generations to come.

Mauri Tū, Mauri Ora, Te Arawa E!

JUDE PANI MANAHAUTŪ



Annual Performance Report

Te Tatau o Te Arawa Charitable Trust For the year ended 30 June 2025

Prepared by GHA

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INDEPENDENT AUDITOR'S REPORT

To the Trustees & Members of Te Tatau o Te Arawa Charitable Trust

Opinion

We have audited the accompanying performance report of Te Tatau o Te Arawa Charitable Trust on pages 5 to 19, which comprises the entity information, the statement of service performance, statement of financial performance and statement of cash flows for the year ended 30 June 2025, the statement of financial position as at 30 June 2025, the statement of accounting policies and other explanatory information.

In our opinion:

- a) The reported outcomes and outputs, and quantifications of the outputs to the extent practicable, in the statement of service performance are suitable;
- b) The performance report on pages 5 to 19 presents fairly, in all material respects:
 - The entity information for the year ended 30 June 2025.
 - The service performance for the year then ended; and
 - The financial position of Te Tatau o Te Arawa Charitable Trust as at 30 June 2025, and its financial performance, and cash flows for the year then ended in accordance with the Tier 3 (NFP) Standard.

Basis for Opinion

We conducted our audit of the statement of financial performance, statement of financial position, statement of cash flows, statement of accounting policies and notes to the performance report in accordance with International Standards on Auditing (New Zealand) (ISAs (NZ)), and the audit of the entity information and statement of service performance in accordance with the New Zealand Auditing Standard 1 (Revised). Our responsibilities under those standards are further described in the Auditors Responsibilities for the Audit of the Performance Report section of our report.

We are independent of Te Tatau o Te Arawa Charitable Trust in accordance with Professional and Ethical Standard 1 International Code of Ethics for Assurance practitioners (including international independence Standards) (New Zealand) issued by the issued by the New Zealand Auditing and Assurance Standards Board, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other than in our capacity as auditor we have no relationship with, or interests in, Te Tatau o Te Arawa Charitable Trust.

Trustees Responsibility for the Performance Report

The Trustees are responsible on behalf of the entity for:

- a) identifying outcomes and outputs, and quantifying the outputs to the extent practicable, that are relevant, reliable, comparable and understandable, to report in the statement of service performance;
- b) the preparation and fair presentation of the performance report which comprises:
 - the entity information;
 - the statement of service performance; and
 - the statement of financial performance, statement of financial position, statement of cash flows, statement of accounting policies and notes to the performance report in accordance with the Tier 3 (NFP) Standard issued in New Zealand by the New Zealand Accounting Standards Board, and
- c) for such internal control as the Trustees determine is necessary to enable the preparation of a Trustees performance report that is free from material misstatement, whether due to fraud or error.



Trustees Responsibility for the Performance Report - continued

In preparing the performance report, the Trustees are responsible on behalf of the entity for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the entity or to cease operations, or have no realistic alternative but to do so.

Auditors Responsibilities for the Audit of the Performance Report

Our objectives are to obtain reasonable assurance about whether the performance report is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (NZ) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the decisions of users taken on the basis of this performance report.

As part of an audit in accordance with ISAs (NZ), we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the performance report, whether
 due to fraud or error, design and perform audit procedures responsive to those risks, and
 obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.
 The risk of not detecting a material misstatement resulting from fraud is higher than for
 one resulting from error, as fraud may involve collusion, forgery, intentional omissions,
 misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of
 expressing an opinion on the effectiveness of the entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of the use of the going concern basis of accounting by the Trustees and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the performance report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the entity to cease to continue as a going concern.

We communicate with the Trustees regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Cookson Forbes & Associates Ltd

Chartered Accountants 96 Waioweka Road OPOTIKI

10 December 2025

Entity Information

Te Tatau o Te Arawa Charitable Trust For the year ended 30 June 2025

Legal Name of Entity

Te Tatau o Te Arawa Charitable Trust

Registration Number

2636031

Physical Address

1072 Haupapa Street, Rotorua 3010

Postal Address

PO Box 544, Rotorua, 3040

Entity Type and Legal Basis

Te Tatau o Te Arawa is a registered Charitable Trust as of 25 October 2019 under the Charitable Trusts Act 1957.

Entity's Purpose or Mission

To benefit the Rotorua community by partnering with Council to assist its decision-making and other processes, exercise of functions, and exercise of powers.

Entity Structure

Te Tatau o Te Arawa is a not-for-profit organisation governed by a Board of Trustees made up of twelve members. The Trust employs one staff member who is responsible for managing its day-to-day operations.

The trustees as at 30 June 2025 are:

James Hamiora (Chairman) Mariana Vercoe (Deputy Chair) Alyssa Rangitiaria Tibble Andrew Te Amo Aroha Bray (resigned November 2024) Kahutapeka Ututaonga Kēpa Morgan Kiri Pōtaka-Dewes Potaua Biasiny-Tule (appointed November 2024) Roku Mihinui Te Taru White Te Waiarangi Collier-Merito

Entity's Governance Arrangements

Governance of the Trust is provided by a group of twelve Trustees, comprising a Chairperson, Deputy Chairperson, and ten general members. Trustees are elected at the Annual General Meeting, in accordance with the Trust Deed, and meet monthly to oversee the strategic direction and financial performance of the Trust.



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Other Entities Controlled by the Entity

The Trust operates independently and does not have any controlled entities or charitable subsidiaries.

Main Sources of Entity's Cash and Resources

Te Tatau o Te Arawa's main source of income is from funding paid in half-yearly instalments by Rotorua Lakes Council.

Main Methods used by the Entity to Raise Funds

Te Tatau o Te Arawa Charitable Trust relies on grant and service contract funding.

Entity's Reliance on Volunteers and Donated Goods

Te Tatau o Te Arawa does from time to time utilise volunteers. However, it does not rely on nor did it receive any donated goods.

Accountants

GHA Limited, Chartered Accountants PO Box 1712, Rotorua

Auditors

Cookson Forbes & Associates Limited, Chartered Accountants PO Box 541, Opotiki



Statement of Service Performance

Te Tatau o Te Arawa Charitable Trust For the year ended 30 June 2025

The Partnership between the Rotorua Lakes Council and Te Arawa (represented by Te Tatau o Te Arawa Charitable Trust) was signed 15 December 2015. The expressed intent of this partnership was to "establish an enduring partnership which creates a future that benefits the community as a whole." Effective engagement and active participation by Te Arawa in the issues and decisions affecting the community are the key to this partnership.

The partnership agreement expectations include:

- Participate and engage in Rotorua Lakes Council processes and decision making;
- Improve the sharing, quality and management of information to aid both Te Arawa and Rotorua Lakes Council in the development and implementation of their strategic planning;
- Assist Rotorua Lakes Council to meet legislative and partnership obligations to Māori and Te Arawa;
- Work to achieve enhanced socio-economic and cultural prosperity for Māori and the wider community in the Rotorua district;
- Develop a Te Arawa 2050 Vision capturing iwi aspirations.

Strategic goals since inception include:

- Development of engagement model recommendations;
- Development of an Information Management Strategy;
- Set recommendations for meeting the legislative and partnership obligations of Rotorua Lakes Council to Māori and Te Arawa in the Rotorua District;
- Development of Te Tatau o Te Arawa including setting strategic and annual plans, communications strategy, funding and resourcing strategy and staff development strategy; and
- Achievement of the aspirations articulated in the Te Arawa Vision 2050.

Key outputs delivered from 2015 - 2024 include:

- Active representation on Rotorua Lakes Council Committees (Strategy, Policy and Finance; Operations and Monitoring; Audit and Risk; CEO Performance Review; and Resource Management Policy Committees) from 2015 to 2022;
- Development and implementation of Rotorua Reorua;
- Mentored and supported the rollout of reoruatanga across other towns and cities;
- From 2015 to 2022 input into the development of Council's Long Term Plan;
- Facilitated the development of the Te Arawa Vision 2050;
- Collaboration with University of Canterbury and Auckland University of Technology to respectively develop a place-based GIS tool to capture iwi narratives for first use in Ōhinemutu, and a Mauri Ora Housing Development Wellbeing Compass;
- Hapū capacity and capability building projects including umbrella funding;
- Worked collaboratively with other Te Arawa entities;
- Facilitated stakeholder meetings;
- Held regular Te Tatau o Te Arawa Board meetings;
- Coordination of Iwi participation in the Rotorua Housing Accord a first of its kind partnership between Iwi and Crown
 entities to address housing needs;
- Engagement to gain Te Arawa whānui position and endorsement on significant kaupapa affecting Te Arawa representation such as the introduction of Māori Wards and Council's Representation Review;
- Submissions made in respect of local and regional council plans and relevant central government legislation;
- Delivery of key projects under the Welcoming Communities Initiative.



Key outputs delivered in the 2024/25 Financial Year:

- Te Arawa 2050 Vision Committee established by Rotorua Lakes Council with Te Tatau o Te Arawa Board membership to advance key projects that contribute to achieving the Te Arawa 2050 Vision.
- Engagement with Rotorua Lakes Council to provide iwi participation in the delivery of key community projects.
- Implementation of the Rautaki Rotorua Reorua.
- Coordination and implementation of iwi participation in the Welcoming Communities programme, strengthening relationships between mana whenua and the migrant community in Rotorua.
- Hapū capacity and capability building projects including umbrella funding;
- Held at a minimum bi-monthly Te Tatau o Te Arawa meetings.
- Coordination of iwi participation in the Rotorua Collective Impact Group a partnership between iwi and government agencies to collaborate on key social issues affecting the Rotorua community.
- Engagement with Te Arawa uri on issues of significance.
- Submissions made in respect of local and regional council plans and relevant central government legislation including the Treaty of the Principles of Waitangi Bill and the Regulatory Standards Bill.



Statement of Financial Performance

Te Tatau o Te Arawa Charitable Trust For the year ended 30 June 2025

	NOTES	2025	2024
Revenue			
Government Service Delivery Grants/Contracts	1	660,043	734,152
Non-Government Service Delivery Grants/Contracts	2	11,125	15,841
Interest Received		14,136	23,450
Other Revenue		8,799	65
Total Revenue		694,103	773,508
Expenses			
Employee Remuneration and Other Related Expenses	3	121,418	155,314
Expenses related to Service Delivery	4	170,812	189,241
Expenses related to Projects and Other Funding	5	268,587	393,781
Other Expenses	6	8,974	12,837
Total Expenses		569,791	751,173
Surplus/(Deficit) for the Year		124,312	22,335



This statement has been subject to a review and should be read in conjunction with the attached Independent Assurance Practitioner's Review Report and the notes to the performance report.

Statement of Financial Position

Te Tatau o Te Arawa Charitable Trust As at 30 June 2025

	NOTES	30 JUN 2025	30 JUN 2024
ssets			
Current Assets			
Bank Accounts and Cash	7	463,877	421,726
Trade Debtors and Prepayments	8	5,205	10,499
Income Tax Receivable		100	100
Total Current Assets		469,182	432,325
Non-Current Assets			
Property, Plant and Equipment	9	26,356	35,330
Total Non-Current Assets		26,356	35,330
Total Assets		495,538	467,65
abilities			
Current Liabilities			
Creditors and Accrued Expenses	10	75,584	19,638
Deferred Revenue	11	113,240	285,848
Employee Costs Payable	12	27,383	25,808
GST Payable		41,671	23,013
Total Current Liabilities		257,878	354,307
Total Liabilities		257,878	354,307
otal Assets less Total Liabilities (Net Assets)		237,660	113,347
ccumulated Funds			
Accumulated Surplus	13	237,660	113,347
Total Accumulated Funds		237,660	113,347

For and on behalf of the Board of Trustees

Trustee

Date: 08 December 2025

Trustee

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This statement has been subject to a review and should be read in conjunction with the attached Independent Assurance Practitioner's Review Report and the notes to the performance report.

Statement of Cash Flows

Te Tatau o Te Arawa Charitable Trust For the year ended 30 June 2025

	NOTES	2025	2024
Cash Flows from Operating Activities			
Funding, Grants and Sponsorship Received		507,500	372,500
Interest, Dividends and Other Investment Receipts		14,136	23,450
Cash Receipts from Other Operating Activities		8,799	3,448
Net GST		25,504	(21,426)
Payments to Suppliers and Employees		(513,788)	(546,015)
Total Cash Flows from Operating Activities		42,151	(168,043)
Cash Flows from Investing and Financing Activities Payments to acquire Property, Plant and Equipment		-	(1,399)
Total Cash Flows from Investing and Financing Activities		-	(1,399)
Net Increase/ (Decrease) in Cash		42,151	(169,442)
Cash Balances			
Cash and cash equivalents at beginning of period		421,726	591,169
Cash and cash equivalents at end of period	7	463,877	421,726
Net change in cash for period		42,151	(169,442)



This statement has been subject to a review and should be read in conjunction with the attached Independent Assurance Practitioner's Review Report and the notes to the performance report.

Annual Performance Report | Te Tatau o Te Arawa Charitable Trust | 9 Dec 2025

Statement of Accounting Policies

Te Tatau o Te Arawa Charitable Trust For the year ended 30 June 2025

1. Basis of Preparation

Te Tatau o Te Arawa Charitable Trust has elected to apply the Tier 3 (NFP) Standard on the basis that it does not have public accountability and has total annual expenses equal to or less than \$5,000,000. All transactions in the Performance Report are reported using the accrual basis of accounting. The Performance Report is prepared under the assumption that the entity will continue to operate in the foreseeable future.

Changes in Accounting Policies

The Trust has transition to the new Tier 3 (NFP) Standard in from the start of the 2025 financial. As a result, income and expense categories reported in the statement of financial performance and throughout notes 1 to 6 have been updated to comply with the new standard. The comparatives have also been updated to ensure comparability of reporting. Other than the presentation adjustments, there have been no changes to the underlying accounting policies.

2. Revenue

Revenue is recognised to the extent that it is probable that the economic benefit will flow to the Trust and revenue can be reliably measured. Revenue is measured at the fair value of the consideration received. The following specific recognition criteria must be met before revenue is recognised.

Grants

Grant revenue includes grants given by other organisations. Grant revenue is recognised when the conditions attached to the grant has been complied with. Where there are unfulfilled conditions attaching to the grant, the amount relating to the unfulfilled condition is recognised as a liability and released to income as the conditions are fulfilled.

Interest revenue

Interest revenue is recognised as it accrues, using the effective interest method.

3. Goods and Services Tax (GST)

The entity is registered for GST. All amounts are stated exclusive of goods and services tax (GST) except for accounts payable and accounts receivable which are stated inclusive of GST.

4. Bank Accounts and Cash

Bank accounts and cash are short term, highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value. Bank accounts and cash in the Statement of Cash Flows comprise bank balances.

5. Income Tax

Te Tatau o Te Arawa Charitable Trust is registered as a charitable entity under the Charities Act 2005 and is exempt from income tax under the income tax legislation.

6. Leases

Payments on operating lease agreements, where the lessor retains substantially the risk and rewards of ownership of an asset, are recognised as an expense on a straight-line basis over the lease term.



7. Property, Plant & Equipment

Items of property, plant and equipment are measured at cost less accumulated depreciation and impairment losses. Cost includes expenditure that is directly attributable to the acquisition of the asset. Where an asset is donated to the entity, its cost is measured at its current value as at the date of acquisition.

Depreciation is charged on a straight line basis and diminishing value basis over the useful life of the asset. Depreciation is charged at rates calculated.

Account	Method	Rate
Buildings	Diminishing Value	10%
Computer Equipment	Diminishing Value	50%
Furniture & Fittings	Diminishing Value	13% - 25%
Office Equipment	Diminishing Value	25% - 50%
Motor Vehicle	Diminishing Value	30%

Depreciation methods, useful lives and residual values are reviewed at each reporting date and are adjusted if there is a change in the expected pattern of consumption of the future economic benefits or service potential embodied in the asset.



Notes to the Performance Report

Te Tatau o Te Arawa Charitable Trust For the year ended 30 June 2025

	2025	202
1. Government Service Delivery Grants/Contracts		
Collective Impact Group	36,300	14,33
Housing Accord	· · · · · · · · · · · · · · · · · · ·	214,13
Reorua - High Impact	115,781	51,98
Reorua - Rautaki Reorua	82,712	51,48
Rotorua Lakes Council - Partnership Funding	372,500	372,50
Te Mānuka	-	(14,621
Welcoming Communities	52,750	44,33
Total Government Service Delivery Grants/Contracts	660,043	734,15
	2025	2024
2. Non-Government Service Delivery Grants/Contracts		
Reorua Grant	-	3,000
Rotorua Energy Charitable Trust	-	2,826
Rotorua Trust	-	10,015
One Foundation Grant	11,125	
Total Non-Government Service Delivery Grants/Contracts	11,125	15,84
	2025	2024
3. Employee Remuneration and Other Related Expenses		
Kiwisaver - Employer	4,426	5,493
Salaries & Wages	116,992	149,821
Total Employee Remuneration and Other Related Expenses	121,418	155,314
	2025	2024
I. Expenses related to Service Delivery		
Accountancy Fees	24,400	21,600
Audit Fees	9,030	4,500
Bad Debts	2,500	
Bank Charges	152	3:
Catering	8,465	6,86
Election	-	574
Communication Support	19,250	27,750
Computer Expenses	39	453
Conference Expenses	7,589	
Consultancy	360	360
General Expenses	2,649	77:
Insurance	4,661	4,719
Koha	2,541	600
Motor Vehicle Expenses	4,555	1,433



Office Expenses	3,055	478
Printing & Stationery	1,904	2,766
Rent - Office	10,750	32,300
Staff Expenses	1,099	-
Subscriptions	4,556	4,383
Telephone & Internet	5,124	3,842
Travel	698	497
Trustee Fees	57,433	70,000
Trustee Expenses	-	4,964
Venue Hire	-	174
Website Support	-	180
Total Expenses related to Service Delivery	170,812	189,241
	2025	2024
5. Expenses related to Projects and Other Funding		
Aronui Funding Expenses	-	3,000
Collective Impact Group	36,300	14,335
Housing Accord	-	214,137
Reorua - High Impact	115,171	51,989
Reorua - Rautaki Reorua	53,241	51,480
Te Reo o te Kuia	11,125	2,826
Rotorua Trust Expenses	-	10,015
Te Mānuka	-	1,667
Welcoming Communities	52,750	44,331
Total Expenses related to Projects and Other Funding	268,587	393,780
	2025	2024
6. Other Expenses		
Depreciation	8,974	12,837
Total Other Expenses	8,974	12,837
	2025	2024
7. Bank Accounts and Cash		
BNZ Cheque Account	4,024	13,806
BNZ Call Account	459,853	407,920
Total Bank Accounts and Cash	463,877	421,726



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	2025	2024
8. Trade Debtors and Prepayments		
Accrued Income	-	1,174
Accounts Receivable	4,663	9,325
Prepayments	542	-
Total Trade Debtors and Prepayments	5,205	10,499

9. Property, Plant and Equipment

2025

Asset Classes	Opening carrying amount	Purchases	Current year depreciation	Closing carrying amount
Buildings	389	-	38.93	350
Computer Equipment	1,382	-	691	691
Furniture and Fittings	11,173	-	1,494	9,679
Motor Vehicle	21,840	-	6,552	15,288
Office Equipment	546	-	198	347
Total	35,330	-	8,974	26,356

2024

Asset Classes	Opening carrying amount	Purchases	Current year depreciation	Closing carrying amount
Buildings	433	-	43	389
Computer Equipment	2,765	-	1,382	1,382
Furniture and Fittings	12,900	-	1,998	11,173
Motor Vehicle	31,201	-	9,360	21,840
Office Equipment	870	-	324	546
Total	48,169	-	12,836	35,330

	2025	2024
10. Creditors and Accrued Expenses		
Accounts Payable	63,713	9,221
Accrued Expenses	11,167	5,000
BNZ Credit Card	704	418
Other Payables	-	5,000
Total Creditors and Accrued Expenses	75,584	19,638



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	2025	2024
11. Deferred Revenue		
Collective Impact Group	64,365	65,665
One Foundation Grant for Te Reo o te Kuia	8,875	-
Reorua - High Impact	-	115,782
Reorua - Rautaki Reorua	-	42,711
Rotorua Lakes Councils Grant for Elections	40,000	-
Rotorua Trust	-	8,940
Welcoming Communities	-	52,750
Total Deferred Revenue	113,240	285,848
	2025	2024
12. Employee Costs Payable		
Employee Entitlements	23,609	17,656
PAYE Payable	3,774	8,152
Total Employee Costs Payable	27,383	25,808
	2025	2024
13. Accumulated Funds		
Accumulated Surplus		
Opening Balance	113,347	91,012
Current Year Earnings	124,312	22,335
Total Accumulated Surplus	237,660	113,347
Total Accumulated Funds	237,660	113,347
	2025	2024
14. Related Party Transactions		
Trustee Fees Paid		
Board Members		
Alyssa Rangitiaria Tibble	4,067	5,000
Andrew Te Amo	1,967	5,000
Aroha Bray	1,667	5,000
James Hamiora	16,400	15,000
Kahutapeka Ututaonga	1,967	5,000
Kepa Morgan	3,767	5,000
Kiri Pōtaka-Dewes	4,067	5,000
Mariana Vercoe	6,200	10,000
Potaua Biasiny-Tule	3,000	-
Roku Mihinui	3,767	5,000
Te Taru White	6,800	5,000



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	2025	2024
Te Waiarangi Collier-Merito	3,767	5,000
Total Board Members	57,433	70,000
otal Trustee Fees Paid	57,433	70,000

In addition to the above, trustee Te Taru White received \$3,500 for services provided in his capacity as Chair of the Collective Impact Group. Trustee Mariana Vercoe received \$300 for services provided in her capacity as a trustee of the Collective Impact Group.

15. Commitments & Securities

Te Tatau o Te Arawa Charitable Trust lease office space and carpark. The total financial commitment from these operating leases is as follows:

Leased Asset	Organisation	Security	Lease Commitment Due in 12 months	Lease Commitment Due after 12 months	TOTAL
Office & Carpark Lease	Te Pumautanga o Te Arawa Trust	None	10,887	31,034	41,921
		TOTALS	10,887	31,033	41,921

16. Contingent Liabilities and Guarantees

There are no contingent liabilities or guarantees as at 30 June 2025 (2024: Nil)

17. Events After the Balance Date

There have been no other events after balance date that would have a material impact on these financial statements (2024: Nil)

